



HEALTH AND WELLBEING BOARD: 20TH JULY 2017

REPORT OF LEICESTERSHIRE COUNTY COUNCIL

STRATEGIC PLAN AND SINGLE OUTCOMES FRAMEWORK

Purpose of report

1. The purpose of this report is to inform the Board of the County Council's revised Strategic Plan and seek views on the strategic outcomes the Council has identified as its priorities for Leicestershire.

Link to the local Health and Care System

2. The Strategic Plan outlines the Council's long-term vision for the organisation and the people and place of Leicestershire. The council has adopted an outcomes based approach to focus on the difference it can make.
3. The Plan sets out the council's high level priorities and approach over the next four years. This includes the council's contribution to partnership commitments such as the Joint Health and Wellbeing Strategy, Sustainability and Transformation Plan and Strategic Economic Plan.

Recommendation

4. The Board is recommended to:
 - a. Note the content of the report and discussion paper.
 - b. Provide feedback on Leicestershire County Council's strategic plan proposals.

Policy Framework and Previous Decisions

5. On 23rd June 2017 Leicestershire County Council's Cabinet approved five priority outcomes for inclusion in its revised Strategic Plan and a six week stakeholder engagement process.
6. The current Strategic Plan, covering the period 2014 – 2018, was approved by the County Council in May 2014.
7. The Council's Strategic Plan is underpinned by a number of other key policies and strategies including the Medium Term Financial Strategy, Commissioning and Procurement Strategy and the Transformation Programme.

Background

8. Since the Council approved the current Strategic Plan for 2014 – 18 in May 2014 there have been two further iterations of the Council's Medium Term Financial Strategy (MTFS) which have sought to address the additional financial pressures placed on the Council.
9. Leicestershire County Council has developed its new single outcomes framework by focussing on the things that will make life better for people in Leicestershire. It has developed a shared vision across the Council of the outcomes it wants people to experience in the county.
10. A clear vision for the place and its people will strengthen the Council's leadership role. It will enable the Council to have a more joined up approach to delivery.
11. In developing this vision the Council has made a commitment to working together across different services and with others to make best use of all the resources available. By investing in local priorities it aims to deliver real and lasting benefits for Leicestershire and its people.
12. The outcomes are aspirational and seek to outline the end results that the Council wants to see for the people of Leicestershire. The Council alone cannot deliver all the change that will be needed but is seeking to understand the issues where it is the lead organisation or has significant influence to drive positive change. Through collaboration with partners to coordinate and integrate its plans the Council hopes to have maximum impact in addressing the most pressing problems that the county faces.
13. This vision has been informed by evidence of the current baselines and trends for Leicestershire, existing partnership commitments and national statutory requirements and measures.

Proposals/Options

14. The vision, principles and outcomes framework have been developed through extensive engagement across the Council and reviews of evidence, insight and existing policy commitments.
15. Five priority outcomes have been developed using a range of evidence and population data as well as qualitative evidence from service users and residents surveys. They have also been influenced by existing strategies which in turn have been subject to extensive engagement and public consultation and by input from Chief Officers and senior managers from across the Council. The Strategic Plan brings together this information to provide a brief, high level overview of the Council's priorities and approach for the next four years.
16. The five proposed priority outcomes are:

O1 - Strong Economy

Leicestershire's economy is growing and resilient so that people and businesses can fulfil their potential.

O2 - Wellbeing and Opportunity

The people of Leicestershire have the opportunities and support they need to take control of their health and wellbeing.

O3 - Keeping People Safe

People in Leicestershire are safe and protected from harm.

O4 - Great Communities

Leicestershire communities are thriving and integrated places where people help and support each other and take pride in their local area.

O5 - Affordable and Quality Homes

Leicestershire has a choice of quality homes that people can afford.

17. A Strategic Plan discussion paper (Appendix 1) has been prepared which includes the Council's draft vision and principles, the five high-level strategic outcomes and more detailed priority outcomes with some narrative to describe what the focus of each outcome. The discussion paper provides an outline of what will be included in the final version of the Strategic Plan for comment. A number of questions have been included to provide a structure for partner feedback.

Consultation/Patient and Public Involvement

18. The Council's Cabinet has agreed that the development of the final Strategic Plan will be informed by engagement with key stakeholders and partnerships.
19. The engagement will be undertaken between the end of June and early August 2017. The primary method of engagement will seek views through a targeted mailing of a discussion paper and consultation questionnaire. This will ask for feedback on the proposed strategic outcomes and priority sub-outcomes, and also provide the opportunity to test the alignment of Council outcomes with the priorities of key partners and stakeholders.
20. The Council's Scrutiny Commission will consider the Strategic Plan at its meeting on 19 July 2017.

Resource Implications

21. The need for any additional Council resources to implement an outcomes-based approach will be considered in finalising the Strategic Plan. It is anticipated, however, that the implementation of the Single Outcomes Framework will enable more effective deployment and targeting of the Council's existing resources.

Timetable for Decisions

22. A report will be submitted to the Council's Scrutiny Commission on 19 July. It is intended that, following the stakeholder engagement, the final draft Strategic Plan will be submitted to the Council's Cabinet on 15 September. The Scrutiny Commission, at its meeting on 13 September, will have an opportunity to make any final comments.
23. As the Strategic Plan is part of the Authority's Policy Framework (as defined in the Constitution) any changes will need to be approved by the full Council. It is intended that it will be submitted to the County Council meeting on 27 September 2017.

Background papers

Report to the Cabinet on 19 April 2016 “Review of the County Council’s Strategic Plan – Embedding a new approach to transformation and commissioning” - <http://ow.ly/9Efy30cp11s>

County Council Strategic Plan 2014 – 2018 - <http://ow.ly/ZQG4Y>

Circulation under the Local Issues Alert Procedure

None

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List of Appendices

24. Equality and Human Rights Impacts Screening Assessment

Relevant Impact Assessments**Equality and Human Rights Implications**

25. See above

Crime and Disorder Implications

26. None

Environmental Implications

27. None

Partnership Working and associated issues

28. Working in partnership is essential to delivering against an outcomes-based approach.

Risk Assessment

29. None